



POSITION DESCRIPTION

Position Title	Clinical Documentation Improvement Officer
Reports to (Title)	Group Director Health Funding & Patient Services
Executive Director	Group Director Health Funding & Patient Services
Department	Health Funds & Patient Services
Position Location	Malvern & Brighton – Cabrini Health
Award/Agreement	Salary & Conditions in accordance with Contract of Employment
Delegation of Authority Level	N/A

Position Summary & Role Purpose

Working in a team of Clinical Documentation Specialists, the role of Clinical Documentation Improvement Officer is to actively support and facilitate an organisational-wide, advanced understanding of clinical documentation standards. Utilising your proven clinical knowledge and ability to develop professional working relationships, you will focus upon all aspects of documentation that improve information capture for patient safety, quality of care and inter-clinician communication, along with ensuring accurate hospital reimbursement.

Your positive personality will be able to leverage relationships with medical, nursing & allied health teams, and other key stakeholders including the Health Information Services, Clinical Governance and Health Fund teams to ensure the long-term success of this program.

The goal of this program is to ensure clinical documentation is complete, specific and accurate to ensure the complexity of the episode of care is appropriately reflected.

Key Result Areas

1. Key Responsibilities, Outcomes and Activities

1.1 Operational Responsibilities

- Support the operational management of a Clinical Documentation Improvement Program (CDIP) that will continue to advance Cabrini's objectives
- Utilise your well-developed clinical skills to assist in the coordination of an organisational-wide Clinical Documentation Improvement Program utilising a collaborative model that encompasses clinician engagement with the aim of optimising clinical documentation for all of its purposes

- Provide advice for the improvement of documentation across all specialties, ward areas and related departments. The role will engage with clinicians and clinical teams
- Support the clinician engagement strategy that engages the medical staff and other health care professionals as necessary via written/verbal communication to improve the accurate and complete capture of all clinical documentation including information that supports appropriate code assignment/ DRG allocation and embeds change into practice
- Through medical record review identify opportunities to ensure that co-morbidities/ complications are documented appropriately
- Support the delivery of ongoing education regarding the CDIP to all clinical and departmental staff who are responsible for documenting in the patient record
- Contribute to decision-making and identify opportunities for improved capture of other related health information
- Conduct initial and extended-stay concurrent reviews on all selected admissions, document findings, denoting all key information to assist the formulation of an organisational-wide plan for continuous improvement, with a goal of being 'best in breed'
- Supports process change activities across clinical disciplines as required
- Works closely with clinical teams to help sustain needed process change
- Frequently engage with clinicians regarding their clinical documentation
- Support accurate reporting, improvements, processes and 'next steps' planning in response to feedback, data and strategic objectives
- Actively seeks innovative methods to solve unresolved issues
- Identify opportunities to celebrate accuracy and foster a team culture of success and continual improvement

1.2 Resource Management

- Adherence to the Cabrini code of professional conduct, code of ethics, standards of practice and competencies, Mission, Values and Vision, and the Behaviors that Matter.

1.3 Contributes to the achievement of professional expertise for self and direct reports through:

- Maintenance of ongoing personal professional development/continuing education
- Personal application of the Cabrini management performance framework
- Identifying, encouraging and monitoring the continuing development of others within a learning culture

2. Work Health and Safety

Cabrini is committed to providing facilities and services which minimise the risk of physical and psychosocial harm to our workforce, patients, residents, clients and visitors, so far as is reasonably practicable.

To achieve this, managers are required to implement, in consultation with their employees, the components of Cabrini's work health and safety management systems (the collection of policies, procedures, guidelines, other related documents and resources) to control the hazards that their employees, and any other person exposed to the work they do, may face. The WHS management system enshrines a risk management approach to managing hazards. For any hazards not explicitly covered in the WHS management system, managers are required to assess and control hazards as outlined in the WHS Risk Management Procedure.

Employees are responsible to work in a way that protects their own health and safety and that of others who may be affected by their actions. This includes following the policies and procedures from the WHS management system that apply to their work, any local processes and instructions from their manager regarding how work is to be performed. Employees are responsible to report hazards, incidents and injuries to their manager.

The Cabrini WHS Department facilitate the ongoing development and review of the WHS management system, build the capability of managers to assess and manage wellbeing, hazards, incidents and injuries and provide advice and support in the management of these areas.

The Cabrini Work Health and Safety Responsibilities Procedure defines the responsibilities of employees at all levels of the organisation – Chief Executive; Group Directors; General Managers; Managers; those with specified work health and safety responsibilities; and all other employees. Please refer to the procedure for more details of the responsibilities associated with your role.

3. Safety and Quality

It is the responsibility of all staff at Cabrini to ensure that they provide safe high quality care to our patients, residents and service users. Safe care means accepting individual and shared responsibility as well as compliance with the Cabrini policies and protocols by all staff.

4. Child Safety

Cabrini complies with the Victorian Child Safe Standards, as updated in 2022. All children who come to Cabrini have a right to feel and be safe. Cabrini policies and practices aim to keep children safe from harm. All Cabrini staff must comply with all policies as amended from time to time including the following:

- Child safe organisational framework
- Child safety code of conduct
- Child safety reporting policy and procedure

Organisational Relationships

The role:

- Reports to the Group Director Health Funds and Patient Services
- Maintains a close collaborative working relationship with the all levels of the Clinical Care team, Health Information Services, Health Fund team, Patient and Account Services and other relevant departmental/ practice management staff as required

Committee/Meeting Membership

The **Clinical Documentation Improvement Officer** will participate as a member of the following committees:

- Relevant internal committees as required which may include, but is not limited to:
 - Casemix meetings – ward and specialty craft groups
 - Clinical governance
 - Health Information Performance
 - Operational meetings
 - Revenue Assurance Committee meetings

Staff Development

The **Clinical Documentation Improvement Officer** will demonstrate a commitment to personal and professional development of self and staff by:

- Participating in professional development programs
- Maintaining and advancing own skills and knowledge
- Remaining up to date with contemporary human resources practices
- Contributing to the Cabrini professional development program as required
- Participating on performance reviews in accordance with Cabrini policy
- Representing Cabrini at external forums, as required

Key Competencies and Role Requirements

The **Clinical Documentation Improvement Officer** must demonstrate the following requirements:

- Knowledge of related medical record documents
- Knowledge of disease processes and related procedures
- Strong broad-based clinical knowledge and understanding of pathology/physiology of disease processes
- Excellent written and verbal communication skills
- Excellent analytical and critical thinking skills
- Ability to demonstrate and facilitate excellent working relationships with clinicians
- Ability to work independently in a time-oriented environment
- Computer literacy and familiarity with the operation of standard office equipment

- Confident personality traits to facilitate ongoing communication with all stakeholders
- Working knowledge of reimbursement system and coding structures (advantageous)

ESSENTIAL

Educational/Vocational

- Qualifications: AHPRA Registered Nurse, with a minimum of 5+ years post graduate experience within a medium to large health service (advantageous) or Health Information Manager/Clinical Coder with 5+ years' experience in the private sector or working with/within an established Clinical Documentation Improvement Program
- Completion of Critical Care or other Post-Graduate nursing course (advantageous)
- Completion of Clinical Documentation Improvement course (advantageous)

Experience

- Demonstrated experience in role knowledge requirements
- Casemix management or discharge planning experience in acute casemix settings or similar
- Recent private health sector experience in a medium to large organisation
- Working knowledge of/or ability to acquire knowledge of clinical coding documentation requirements or be prepared to undertake study if required

Knowledge

- Leadership and communication skills
- Passion for quality of care, education and accuracy
- Sound IT and applications knowledge
- Ability to interpret data in support of strategic initiatives
- Knowledge and ability to apply the National Safety and Quality Health Standards and applicable regulations
- Strong knowledge of anatomy and physiology/pathology of disease processes
- Highly developed understanding of Microsoft Office products – Excel, Word, PowerPoint
- Excellent verbal and written communication skills with a high level of attention to detail

Conditions of Employment

Salary and conditions in accordance with the Cabrini Contract of Employment / Employment Agreement.

Cabrini Mission, Values and Behaviours that Matter

Our mission

WHO WE ARE

We are a Catholic healthcare service inspired by the spirit and vision of Mother Cabrini and the Missionary Sisters of the Sacred Heart of Jesus.

WHAT WE BELIEVE

We are a community of care, reaching out with compassion, integrity, courage and respect to all we serve.

WHAT WE DO

We provide excellence in all of our services and work to identify and meet unmet need.

Our values

Our values form the base of our mission, are built around what we believe and drive how we act. They are drawn from Mother Cabrini's life and reflect her heart, her spirit, her conviction and her approach.

Compassion

Our drive to care is not just a professional duty to provide excellent quality care but is born of a heartfelt compassion for those in need, motivated by God's love for all people.

- We care deeply about each and every person we serve
- We respond willingly and positively to help meet the needs of those around us
- We put people first as we look to provide extra support and care, beyond our professional duties
- We promote a sense of belonging and community.

Integrity

We believe in the power of hope to transform people's lives and remain faithful to the bold healing mission and legacy of Mother Cabrini.

- We remain true to our beliefs at all times – our mission and values are non-negotiable
- We are welcoming, hospitable and find comfort and motivation in the context of God's all-inclusive love
- We look for the good in each other and recognise each person's contribution as we work together to provide the best possible experience for our patients, residents and their families
- We are honest and reliable, making decisions that are consistent with our mission and taking responsibility for our own actions.

Courage

We have the strength, determination, vision and conviction to continue the work of Mother Cabrini and the Missionary Sisters.

- We care for the whole person – spiritually, physically and emotionally – creating an environment of hope and healing
- We rise up to challenges and opportunities, meeting them with an open mind and a positive attitude
- We maintain the courage of our convictions and express our values through our actions
- We continually look beyond our current services to help support and engage with those who are marginalised.

Respect

We believe that every person is worthy of the utmost respect and the best possible healthcare. We know that our resources are entrusted to us to use for the benefit of others.

- We uphold the worth and dignity of all people, regardless of gender, race, age, ability and social position and treat them with courtesy, respect, equality and justice
- We respect ourselves, our colleagues and the excellence of the services we deliver
- We identify and respond to emerging healthcare needs in our community
- We manage our resources wisely and actively seek to minimise our impact on the environment.

Behaviours that matter

Our values are displayed in the way in which we behave in every interaction – with each other, with our patients and residents, with their families and carers, and with visitors and other customers.

The behaviours that matter have been identified through consultation with staff. They are the minimum standard expected for all who work at Cabrini (employees, volunteers and accredited staff). They describe the organisational culture that we think is fundamental to our mission to “provide excellence in all of our services”.

Unacceptable behaviours have also been identified and described as follows. These behaviours are inconsistent with our values, have a detrimental effect on others and prevent us from achieving our mission and quality goals. If you experience or witness these behaviours, please speak up. If you are unable to address the issue yourself, advise your manager, another senior member of staff or People and Culture.

We are committed to safety and quality:

Behaviours that matter	Unacceptable behaviours
We put patient/resident safety first	We are careless, impulsive or take unnecessary risks that may cause harm to patients/residents
We ask questions to understand the problem	We jump to conclusions and look for someone to blame
We admit when we make a mistake and seek a solution	We try to cover up or make excuses for mistakes
We look for opportunities to improve our care and services	We resist or sabotage change
We speak up when we see behaviour that is inconsistent with our values	We encourage or participate in poor behaviour

We are here to provide service:

Behaviours that matter	Unacceptable behaviours
We greet everyone warmly	We are rude or discourteous
We are always kind and caring	We are arrogant or demeaning
We give our full attention to the person speaking to us	We are distracted, impatient or dismissive
We communicate openly, sensitively and in a timely manner	We are dominating, abrupt or sarcastic

We work together to achieve the best outcome:

Behaviours that matter	Unacceptable behaviours
We are quick to offer help without waiting to be asked	We refuse to help even when it is clearly required
We share information readily to promote the best care and services	We withhold information or are competitive to the detriment of others
We do as we say we will	We are unreliable or inconsistent
We encourage and support each other	We berate or humiliate others
We give praise for a job well done	We are excessively critical or devalue the contributions of others

We exhibit a positive attitude:

Behaviours that matter	Unacceptable behaviours
We approach our day with energy and enthusiasm	We are negative or apathetic
We look for the best in people	We are judgmental and put others down
We take pride in our personal appearance	We look disheveled, dirty or have offensive personal odour

We want to build a just and sustainable community:

Behaviours that matter	Unacceptable behaviours
We treat each other fairly	We are hostile or abuse our power
We use our resources responsibly	We are wasteful or extravagant
We consider the environmental impact of all we do	We are thoughtless or careless

APPROVAL

The above statements are intended to describe the general nature and level of work being performed by the incumbent of this role. This document may be revised or updated at any time in line with role, and/or organisational changes. Any such changes will be communicated with the appointed person.

I certify that this position description is an accurate description of the responsibilities assigned to the role

Authorised: 

Group Director of Health Funding & Patient Services

Date 21 November 2022