

POSITION DESCRIPTION

| Position Title | Associate Director, Philanthropy |
|-------------------------------|---|
| Reports to (Title) | Director, Cabrini Foundation |
| Group Director/ Chief | Director, Cabrini Foundation |
| Department | Cabrini Foundation |
| Position Location | Cabrini Malvern |
| Award/Agreement | Salary & Conditions in accordance with Contract of Employment |
| Delegation of Authority Level | N/A |

Position Summary & Role Purpose

The Associate Director, Philanthropy works with the Director and Associate Director, Fundraising in the development and delivery of the Foundations' strategic and operational plans, providing leadership for the high value relationship management and revenue growth from the major donor, middle donor and bequest programs.

The Associate Director, Philanthropy is responsible for the delivery of relationship management and revenue growth in the high value streams of major donor, middle donor and bequest programs. Leading a small team of relationship fundraisers, the Associate Director, Philanthropy oversees activities throughout the philanthropy journey from identification to solicitation to stewardship.

The role is responsible for retaining and growing the number of high value donors and confirmed bequest supporters to ensure revenue for the Foundation now and pledges for the future. The Associate Director, Philanthropy also has oversight of event activities for engaging, stewarding and thanking donors.

Key Result Areas

1. Key Responsibilities, Outcomes and Activities

1.1 Leadership and management

- Work with the Director and Associate Director, Fundraising in the development and delivery of the Foundations' strategic and operational plans
- Accountable for the delivery of strategies and plans for the major donor, middle donor and bequest programs to grow the number and value of donors now and future pledges
- Active member of the Capital Campaign Committee and be responsible for securing significant gifts for the capital campaign with a focus on new business
- Manage a team of relationship fundraisers and be responsible for recruitment, monitoring progress against work plans, coaching, empowering and conducting performance reviews
- Lead the team in identify opportunities for continuous improvement and problem solving and ensure the team are resourced to implement innovative approaches to improve the supporter experience, strengthen their engagement and grow revenue

1.2 Operational Responsibilities

 Develop one-to-one relationships with own portfolio of existing and prospective major donors and manage these relationships and translate them into significant donations including for the capital campaign

- Manage the Donor Relations Managers in the delivery of the Gifts in Wills strategy and middle donor strategy to strengthen engagement and grow immediate revenue and ensure long term revenue
- Work closely with the Communications & Engagement Manager to develop and deliver an annual plan for the promotion of the Gifts in Wills program
- Manage the Events & Partnerships Manager in the delivery of Foundation events for engaging, stewarding and thanking donors
- Work with the Director, Associate Director, Fundraising, Donor Database Manager and Individual Giving Manager to identify and research prospective major donors, and engage them appropriately
- Ensure the Foundation Director, CEO and relevant senior Cabrini leaders are engaged with key donors, as required
- Keep up-to-date on Cabrini's strategic plan, programs and funding priorities to inform interactions with donors
- Prepare regular reports on the activities and financial performance of the high value fundraising programs including accurate revenue reporting and forecasting and moves management
- Assess and monitor risks to activities and revenue and implement suitable controls
- Proactively develop and maintain internal and external strategic networks and linkages
- Represent Cabrini Foundation at sector events, as required

1.3 Resource Management

- Ensure all information and communications with donors is recorded in the database in a timely and accurate manner and ensure all supporter information is compliant with privacy legislation
- Adherence to the Cabrini codes of professional conduct, code of ethics, standards of practice and competencies, mission, values and vision, and the behaviours that matter

1.4 Contributes to the achievement of professional expertise for self and direct reports through:

- Maintenance of ongoing personal professional development/continuing education including participation in staff development activities and mandatory training activities as required
- Identifying, encouraging and monitoring the continuing development of others within a learning culture

2. Work Health and Safety

Cabrini is committed to providing facilities and services which minimise the risk of physical and psychosocial harm to our workforce, patients, residents, clients and visitors, so far as is reasonably practicable.

To achieve this, managers are required to implement, in consultation with their employees, the components of Cabrini's work health and safety management systems (the collection of policies, procedures, guidelines, other related documents and resources) to control the hazards that their employees, and any other person exposed to the work they do, may face. The WHS management system enshrines a risk management approach to managing hazards. For any hazards not explicitly covered in the WHS management system, managers are required to assess and control hazards as outlined in the WHS Risk Management Procedure.

Employees are responsible to work in a way that protects their own health and safety and that of others who may be affected by their actions. This includes following the policies and procedures from the WHS management system that apply to their work, any local processes and instructions from their manager regarding how work is to be performed. Employees are responsible to report hazards, incidents and injuries to their manager.

The Cabrini WHS Department facilitate the ongoing development and review of the WHS management system, build the capability of managers to assess and manage wellbeing, hazards, incidents and injuries and provide advice and support in the management of these areas.

The Cabrini Work Health and Safety Responsibilities Procedure defines the responsibilities of employees at all levels of the organisation — Chief Executive; Group Directors; General Managers; Managers; those with specified work health and safety responsibilities; and all other employees. Please refer to the procedure for more details of the responsibilities associated with your role.

3. Safety and Quality

It is the responsibility of all staff at Cabrini to ensure that they provide safe high quality care to our patients, residents and service users. Safe care means accepting individual and shared responsibility as well as compliance with the Cabrini policies and protocols by all staff.

4. Child Safety

Cabrini complies with the Victorian Child Safe Standards, as updated in 2022. All children who come to Cabrini have a right to feel and be safe. Cabrini policies and practices aim to keep children safe from harm. All Cabrini staff must comply with all policies as amended from time to time including the following:

- Child safe organisational framework
- Child safety code of conduct
- Child safety reporting policy and procedure

Organisational Relationships

The position is responsible to Foundation Director. It is also required to have positive and constructive relationships with internal and external stakeholders including (but not limited to) other staff in the Foundation; donors and volunteers; suppliers; members of the Cabrini Executive Group; and members of the Capital Campaign Committee, including Board members. The Associate Director, Philanthropy:

- Reports directly to the Foundation Director
- Manages the Philanthropy Manager, Donor Relations Managers and the Events & Partnerships Manager
- Maintains a close collaborative working relationship with all members of the Cabrini Foundation team, donors and other key stakeholders across Cabrini

Committee Membership

The Associate Director, Philanthropy will participate as a member of the following committees:

- Management Communication Forum
- Capital Campaign Committee
- Other committees and working groups as directed by the Foundation Director

Staff Development

The Associate Director, Philanthropy will demonstrate a commitment to personal and professional development of self and staff by:

- Participating in professional development programs
- Maintaining own skills and knowledge
- Remaining up to date with contemporary human resources practices
- Contributing to the Cabrini professional development program as required
- Participating in performance reviews in accordance with Cabrini policy

Key Competencies

The Associate Director, Philanthropy must demonstrate the following requirements:

ESSENTIAL

Educational/Vocational

 Relevant tertiary qualification in marketing, communications, commerce or related field and/or substantial experience in Philanthropy, business development or marketing

Registration

Membership of the Philanthropy Institute of Australia, highly regarded

Experience

- Extensive experience across all fundraising revenue streams
- Track record of achieving sales targets or securing high value gifts using sophisticated strategies
- Excellent communication and interpersonal skills, including the ability to develop and maintain personable yet professional relationships
- Track record of managing an engaged and effective team
- Demonstrated ability to carry out duties professionally, with tact and diplomacy ensuring privacy and confidentiality requirements are maintained
- Results focussed and able to manage a broad workload, focus on the big picture and deliver day-to-day tasks
- Excellent organisational and time-management skills including the ability to trouble-shoot under pressure and meet tight deadlines
- Commitment to actively participate as a member of the Foundation team and to work cooperatively and collaboratively to achieve results
- Highly motivated with an ability to work autonomously.

Knowledge

- Demonstrated knowledge and understanding of Philanthropy principles, as well as the current Philanthropy environment and trends
- Advanced skills in MS Office, including Word, Excel and PowerPoint and databases.

Conditions of Employment

Salary and conditions in accordance with the Cabrini Contract of Employment / Employment Agreement

Cabrini Mission, Values and Behaviours that Matter

Our mission

WHO WE ARE

We are a Catholic healthcare service inspired by the spirit and vision of Mother Cabrini and the Missionary Sisters of the Sacred Heart of Jesus.

WHAT WE BELIEVE

We are a community of care, reaching out with compassion, integrity, courage and respect to all we serve.

WHAT WE DO

We provide excellence in all of our services and work to identify and meet unmet need.

Our values

Our values form the base of our mission, are built around what we believe and drive how we act. They are drawn from Mother Cabrini's life and reflect her heart, her spirit, her conviction and her approach.

Compassion

Our drive to care is not just a professional duty to provide excellent quality care but is born of a heartfelt compassion for those in need, motivated by God's love for all people.

- We care deeply about each and every person we serve

- We respond willingly and positively to help meet the needs of those around us
- We put people first as we look to provide extra support and care, beyond our professional duties
- We promote a sense of belonging and community.

Integrity

We believe in the power of hope to transform people's lives and remain faithful to the bold healing mission and legacy of Mother Cabrini.

- We remain true to our beliefs at all times our mission and values are non-negotiable
- We are welcoming, hospitable and find comfort and motivation in the context of God's all-inclusive love
- We look for the good in each other and recognise each person's contribution as we work together to provide the best possible experience for our patients, residents and their families
- We are honest and reliable, making decisions that are consistent with our mission and taking responsibility for our own actions.

Courage

We have the strength, determination, vision and conviction to continue the work of Mother Cabrini and the Missionary Sisters.

- We care for the whole person spiritually, physically and emotionally creating an environment of hope and healing
- We rise up to challenges and opportunities, meeting them with an open mind and a positive attitude
- We maintain the courage of our convictions and express our values through our actions
- We continually look beyond our current services to help support and engage with those who are marginalised.

Respect

We believe that every person is worthy of the utmost respect and the best possible healthcare. We know that our resources are entrusted to us to use for the benefit of others.

- We uphold the worth and dignity of all people, regardless of gender, race, age, ability and social position and treat them with courtesy, respect, equality and justice
- We respect ourselves, our colleagues and the excellence of the services we deliver
- We identify and respond to emerging healthcare needs in our community
- We manage our resources wisely and actively seek to minimise our impact on the environment.

Behaviours that matter

Our values are displayed in the way in which we behave in every interaction – with each other, with our patients and residents, with their families and carers, and with visitors and other customers.

The behaviours that matter have been identified through consultation with staff. They are the minimum standard expected for all who work at Cabrini (employees, volunteers and accredited staff). They describe the organisational culture that we think is fundamental to our mission to "provide excellence in all of our services".

Unacceptable behaviours have also been identified and described as follows. These behaviours are inconsistent with our values, have a detrimental effect on others and prevent us from achieving our mission and quality goals. If you experience or witness these behaviours, please speak up. If you are unable to address the issue yourself, advise your manager, another senior member of staff or People and Culture.

We are committed to safety and quality:

| Behaviours that matter | Unacceptable behaviours |
|--|---|
| We put patient/resident safety first | We are careless, impulsive or take unnecessary risks that |
| | may cause harm to patients/residents |
| We ask questions to understand the problem | We jump to conclusions and look for someone to blame |
| We admit when we make a mistake and seek a | We try to cover up or make excuses for mistakes |
| solution | |

| We look for opportunities to improve our care | We resist or sabotage change |
|---|---|
| and services | |
| We speak up when we see behaviour that is | We encourage or participate in poor behaviour |
| inconsistent with our values | |

We are here to provide service:

| Behaviours that matter | Unacceptable behaviours |
|---|--|
| We greet everyone warmly | We are rude or discourteous |
| We are always kind and caring | We are arrogant or demeaning |
| We give our full attention to the person speaking | We are distracted, impatient or dismissive |
| to us | |
| We communicate openly, sensitively and in a | We are dominating, abrupt or sarcastic |
| timely manner | |

We work together to achieve the best outcome:

| Behaviours that matter | Unacceptable behaviours |
|--|--|
| We are quick to offer help without waiting to be | We refuse to help even when it is clearly required |
| asked | |
| We share information readily to promote the | We withhold information or are competitive to the |
| best care and services | detriment of others |
| We do as we say we will | We are unreliable or inconsistent |
| We encourage and support each other | We berate or humiliate others |
| We give praise for a job well done | We are excessively critical or devalue the contributions of others |

We exhibit a positive attitude:

| Behaviours that matter | Unacceptable behaviours | |
|--|---|--|
| We approach our day with energy and | We are negative or apathetic | |
| enthusiasm | | |
| We look for the best in people | We are judgemental and put others down | |
| We take pride in our personal appearance | We look dishevelled, dirty or have offensive personal | |
| | odour | |

We want to build a just and sustainable community:

| Behaviours that matter | Unacceptable behaviours |
|--|-----------------------------------|
| We treat each other fairly | We are hostile or abuse our power |
| We use our resources responsibly | We are wasteful or extravagant |
| We consider the environmental impact of all we | We are thoughtless or careless |
| do | |

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The above statements are intended to describe the general nature and level of work being performed by the incumbent of this role. This document may be revised or updated at any time in line with role, and/or organisational changes. Any such changes will be communicated with the appointed person.

I certify that this position description is an accurate description of the responsibilities assigned to the role

| Authorised: | Megan Potter | 25/07/2023 | |
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| | Director, Cabrini Foundation | Date | |